

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.

Financial Statements and Auditors' Report

June 30, 2017 and 2016

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.

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INDEPENDENT AUDITORS' REPORT

To: The Board of Directors of
Times Square District Management Association, Inc.

We have audited the accompanying financial statements of Times Square District Management Association, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2017 and 2016, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Times Square District Management Association, Inc. as of June 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

New York, NY
September 22, 2017

Skody Scot & Company, CPAs, P.C.

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.

Statements of Financial Position

June 30, 2017 and 2016

	<u>2017</u>	<u>2016</u>
ASSETS		
Cash	\$ 7,906,141	\$ 8,416,917
Contributions and other receivables, net	2,435,157	3,402,081
Prepaid expenses	227,076	199,121
Property and equipment, net	1,457,375	1,314,258
Security deposits and other assets	2,283,257	2,482,787
Total assets	<u>\$ 14,309,006</u>	<u>\$ 15,815,164</u>
LIABILITIES AND NET ASSETS		
Liabilities:		
Accounts payable and accrued expenses	\$ 1,018,358	\$ 899,192
Deferred income and deposits	5,000	126,937
Deferred rent	6,039	14,095
Total liabilities	<u>1,029,397</u>	<u>1,040,224</u>
Commitments (see notes)		
Net Assets:		
Unrestricted	13,279,609	14,774,940
Temporarily restricted	-	-
Permanently restricted	-	-
Total net assets	<u>13,279,609</u>	<u>14,774,940</u>
Total liabilities and net assets	<u>\$ 14,309,006</u>	<u>\$ 15,815,164</u>

See accompanying notes to the financial statements.

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.**Statements of Activities****Fiscal years ended June 30, 2017 and 2016**

	<u>2017</u>	<u>2016</u>
Support and Revenues:		
Unrestricted:		
Assessment revenue	\$ 12,638,972	\$ 12,638,972
Government grants	145,000	15,160
Contributions and sponsorships	2,827,732	3,135,639
Contributions in-kind	96,353	72,034
Program service income	2,417,641	2,521,820
Interest income	26,477	31,396
Total support and revenues	<u>18,152,175</u>	<u>18,415,021</u>
Expenses:		
Program Expenses:		
Events and programming	4,937,454	4,680,735
Visitor services	125,092	82,910
Public safety	4,121,003	4,052,544
Sanitation	5,982,490	5,264,472
Policy, planning and research	1,184,412	1,126,116
Communications and external affairs	865,336	870,589
Total program expenses	<u>17,215,787</u>	<u>16,077,366</u>
Management and general	2,232,051	2,646,632
Fundraising	199,668	177,773
Total expenses	<u>19,647,506</u>	<u>18,901,771</u>
Increase/(Decrease) In Net Assets:		
Unrestricted	(1,495,331)	(486,750)
Temporarily restricted	-	-
Permanently restricted	-	-
Increase/(decrease) in net assets	<u>(1,495,331)</u>	<u>(486,750)</u>
Net assets, beginning of year	<u>14,774,940</u>	<u>15,261,690</u>
Net assets, end of year	<u>\$ 13,279,609</u>	<u>\$ 14,774,940</u>

See accompanying notes to the financial statements.

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.
Statements of Cash Flows
Fiscal years ended June 30, 2017 and 2016

	<u>2017</u>	<u>2016</u>
Cash flows from operating activities:		
Change in net assets	\$(1,495,331)	\$ (486,750)
Adjustments for noncash items included in operating activities:		
Depreciation	219,953	186,069
Amortization of discount on receivables	(23,455)	(23,445)
Changes in assets and liabilities:		
Contributions and other receivables	990,379	1,028,753
Prepaid expenses	(27,955)	42,066
Security deposits and other assets	199,530	(289,777)
Accounts payable and accrued expenses	119,166	(201,753)
Deferred income and deposits	(121,937)	(8,054)
Deferred rent	(8,056)	(8,056)
Net cash provided by operating activities	<u>(147,706)</u>	<u>239,053</u>
Cash flows from investing activities:		
Purchases of property and equipment	(363,070)	(202,059)
Net cash used in investing activities	<u>(363,070)</u>	<u>(202,059)</u>
Cash flows from financing activities	<u>-</u>	<u>-</u>
Net increase in cash and cash equivalents	(510,776)	36,994
Cash at beginning of year	<u>8,416,917</u>	<u>8,379,923</u>
Cash at end of year	<u><u>\$ 7,906,141</u></u>	<u><u>\$8,416,917</u></u>
Supplemental Information:		
Disposal of assets	<u><u>\$ -</u></u>	<u><u>\$ 84,500</u></u>

See accompanying notes to the financial statements.

**TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS**

Note 1 - Summary of Significant Accounting Policies

The Organization

Times Square District Management Association, Inc. (Organization), also known as the Times Square Alliance (a not-for-profit organization), was incorporated in the State of New York on July 26, 1991. The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and does not believe its financial statements include any uncertain tax positions. The Organization primarily receives its support from a real estate special assessment levied by The City of New York (City) on properties located in the Times Square Business Improvement District (BID). The BID's boundaries are approximately from 40th Street to 53rd Street between 6th Avenue and 8th Avenue, and 46th Street between 8th Avenue and 9th Avenue.

The Organization's programs include the following: Public Safety - providing increased public security through a combination of uniformed guards and a working relationship with the New York City Police Department; Sanitation - maintaining clean streets/curbs and garbage removal; Events and Programming - creating special events and distinctive programming to promote the district to residents and tourists; Policy, Planning and Research - managing public space through urban planning and conducting research to retain, support and attract prospective businesses; Communications and External Affairs - communicating internal and external facing news and information through public relations and marketing and managing government relations and advocacy; and Visitor Services - operating an information kiosk and assisting and providing information to visitors of Times Square.

Basis of Presentation

In accordance with GAAP the Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. In addition, the Organization is required to present a statement of cash flows.

Use of Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

Receivables

Receivables that are expected to be collected within one year are recorded at their net realizable value. Receivables that are expected to be collected in future years are recorded at the present value of estimated future cash flows.

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS

Note 1 - Summary of Significant Accounting Policies (Continued)

Property and Equipment

The Organization capitalizes certain property and equipment with estimated lives of three years or more. Property and equipment are stated at cost, less accumulated depreciation. Depreciation of furniture and equipment is computed by the straight-line method over estimated useful lives ranging from three to ten years. Leasehold improvements are depreciated by the straight-line method over the life of the improvement or the term of the lease, whichever is shorter. Expenditures for repairs and maintenance are charged as an expense, and major renewals and betterments are capitalized.

Revenue Recognition

The real estate assessment levied by the City is recorded by the Organization when earned. The City remits these assessments to the Organization in two installments. An allowance for doubtful accounts is not provided because all assessments are received in the current year. Assessment billing errors are recorded as a direct reduction of assessment revenue.

Government contract and program service revenue relates to fees received in exchange for services. Revenue is recognized when the service is provided. Any advances or revenue received which have not been earned is recorded as refundable advances or deferred income.

Contributions are considered available for the Organization's general programs unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor are reported as temporarily or permanently restricted support and increases in the respective class of net assets. Contributions received with temporary restrictions that are met in the same reporting period are reported as unrestricted support and increase unrestricted net assets. Investment income and gains restricted by donors are reported as increases in unrestricted net assets if the restrictions are met (either a stipulated time period ends or a purpose restriction is accomplished) in the reporting period in which the income and gains are recognized. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.\

Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and in the schedule of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The Organization allocates salaries based on estimated time and other expenses are allocated based on usage. The Organization classifies expenses, which are not directly related to a specific program, as Management and General expenses.

**TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS**

Note 2 - Contributions and Other Receivables

As of June 30, 2017 and 2016, receivables are expected to be realized in the following periods:

	<u>2017</u>	<u>2016</u>
In one year or less	\$1,674,247	\$1,464,626
In two years	800,000	1,200,000
In three years	-	800,000
	<u>2,474,247</u>	<u>3,464,626</u>
Less: Discount, at approximately 2%	(39,090)	(62,545)
	<u>\$2,435,157</u>	<u>\$3,402,081</u>

Note 3 - Property and Equipment

Property and equipment by major class consisted of the following at June 30, 2017 and 2016:

	<u>2017</u>	<u>2016</u>
Furniture and fixtures	\$ 27,215	\$ 27,215
Equipment	1,820,902	1,733,330
Vehicles	138,470	138,470
Leasehold improvements	<u>898,494</u>	<u>622,996</u>
	2,885,081	2,522,011
Less: Accumulated depreciation	(1,427,706)	(1,207,753)
	<u>\$ 1,457,375</u>	<u>\$ 1,314,258</u>

Note 4 - Contributions In-Kind

Contributions in-kind represent noncash contributions, which are recorded at their estimated fair value, and are reported as support and expensed in the period in which received. For the years ended June 30, 2017 and 2016, Proskauer Rose LLP and Skadden, Arps, Slate, Meagher & Flom LLP provided legal services with fair market values that totaled \$96,353 and \$72,034, respectively.

Note 5 - Government Grants and Contracts

During the years ended June 30, 2017 and 2016, the Organization was awarded grants by governmental agencies further the Organization's exempt purpose. Total amounts expended under the grants and contracts amounted to:

	<u>2017</u>	<u>2016</u>
NYC Department of Cultural Affairs	\$ 16,500	\$ 15,160
NYS Council on the Arts	78,500	-
National Endowment for the Arts	<u>50,000</u>	<u>-</u>
	<u>\$ 145,000</u>	<u>\$ 15,160</u>

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS

Note 6 - Commitments and Contingencies

The Organization leases multiple sites under noncancellable operating leases. As of June 30, 2017, minimum aggregate annual rental commitments are as follows:

	<u>Organization Commitments</u>
Year ended June 30, 2018	\$ 468,709
2019	154,624
2020	160,593
2021	166,800
2022	84,983

Total rent expense charged to operations for the years ended June 30, 2017 and 2016 was \$726,083 and \$714,203, respectively.

Note 7 - Concentrations

The Organization maintains its financial accounts with major institutions. Institutional balances do not include transactions which are outstanding and have not cleared their accounts. The Federal Deposit Insurance Corporation (FDIC) insures bank deposits up to \$250,000 per financial institution. The balances of the accounts have exceeded the insured limits during the years ended June 30, 2017 and 2016.

Note 8 - Pension Plan

Effective January 1, 1993, the Organization adopted a qualified cash or deferred compensation plan under section 403(b) of the Internal Revenue Code. Under the plan, employees may elect to defer up to twenty percent (20%) of their salary, subject to Internal Revenue Service limits. In addition, the plan allows for the Organization to make discretionary contributions based on the participant's salary and class group. Organization contributions to the plan amounted to \$182,001 and \$170,361 for the years ended June 30, 2017 and 2016, respectively.

Note 9 - Related Party

The Organization leases office space, at fair market value, from an entity whose officers are on the Organization's Board of Directors. Total payments for fiscal years ended June 30, 2017 and 2016 were \$550,986 and \$555,266, respectively. The same entity was involved in the Lease Surrender disclosed below.

The Organization received program service revenue for extra security work from an entity whose officer is on the Organization's Board of Directors. Total receipts for the fiscal years ended June 30, 2017 and 2016 were \$161,857 and \$157,489, respectively.

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS

Note 10 - Joint Ventures

The Organization entered into a joint venture agreement with two not-for-profit organizations to enhance Duffy Square Park, located in the center of Times Square. The future repairs will be assumed by the parties of the joint venture. Total maintenance expended under the joint venture for the years ended June 30, 2017 and 2016 were \$255,765 and \$232,293, respectively.

The Organization co-produces the New Years Eve event with OTS Events – Jamestown (OTS) and Countdown Entertainment LLC. OTS collects sponsorship and advertising revenues, and remits amounts to the Organization to cover event expenses. Sponsorship revenues received from OTS amounted to \$2,264,452 in 2017 and \$2,772,428 in 2016. OTS maintains a reserve fund for future vendor installments. These funds are reported as other assets in the Statements of Financial Position. As of June 30, 2017 and 2016, OTS was holding on behalf of the Organization \$2,261,459 and \$2,460,989, respectively.

In 2009, the Organization signed agreements with the New York City Department of Transportation (DOT) with renewal options totaling 9 years, to manage and maintain multiple public pedestrian plazas located within the district. The agreement allows the Organization to collect special event concession fees, contributions and sponsorships which will be used to offset the cost of managing and maintaining the plazas. Any excess revenue derived from the plazas will be kept in an accrual fund. The accrual fund will be used for any future shortfall in revenue needed to provide the services set forth in the agreement. If at any time the accrual fund contains more than three times the public plaza budget, the excess amount of funds shall be used to provide any services and/or alterations in the public plaza. At the end of the term of the license agreement or at termination, the balance of the accrual fund shall be used to provide any services and/or alterations in the public plaza.

Note 11 - Lease Surrender

Pursuant to an amendment of its lease for its Visitor Center, the Organization vacated its premises and agreed subsequently to terminate the lease in exchange for monthly payments from the landlord of \$100,000 each beginning in January 2015 and ending in February 2019. The aggregate sum of such payments was reduced by the remaining undepreciated balance of leasehold improvements for the Visitor Center of \$600,000, and the remaining balance of payments of \$4,400,000 was reported in the statement of activities as additional lease surrender revenue during the year ended June 30, 2015. The receivable balance was discounted at 2%, or \$39,090 and \$62,545 at June 30, 2017 and 2016, respectively. The outstanding balance for the receivable is \$2,000,000 and \$3,200,000 at June 30, 2017 and 2016, respectively.

Note 12 - Subsequent Events

Subsequent events were evaluated for potential additional disclosures and corrections through September 22, 2017, which is the date the financial statements were available to be issued.



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INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION

To: The Board of Directors of
Times Square District Management Association, Inc.

We have audited the financial statements of Times Square District Management Association, Inc. as of and for the years ended June 30, 2017 and 2016, and have issued our report thereon dated September 22, 2017, which contained an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the financial statements as a whole. The schedules of functional expenses, expenses and budget, and public plaza activities and budget are presented for the purpose of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Skody Scot & Company, CPAs, PC

New York, NY
September 22, 2017

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.
Schedule of Functional Expenses
(Supplemental Financial Information)
Fiscal year ended June 30, 2017 with comparative totals for 2016

	2 0 1 7										2 0 1 6
	Program Expenses						Support Services				Total Expenses
	Events & Programming	Visitor Services	Public Safety	Sanitation	Policy Planning Research	Communication & External Affairs	Total Program Expenses	Management and General	Fundraising	Total Expenses	Total Expenses
Personnel costs:											
Executive salaries	\$ 327,547	\$ -	\$ 191,738	\$ 191,736	\$ 287,413	\$ 161,031	\$ 1,159,465	\$ 51,673	\$ 44,124	\$ 1,255,262	\$ 1,180,217
Support salaries	635,121	-	429,880	323,723	252,907	223,996	1,865,627	371,271	110,247	2,347,145	2,193,794
Hourly staff	56,805	-	1,953,796	2,346,079	40,191	12,192	4,409,063	23,915	8,405	4,441,383	4,241,053
Payroll taxes and benefits	188,810	-	1,038,488	1,261,594	115,497	70,570	2,674,959	132,161	34,245	2,841,365	2,504,294
Pension	221	-	62,801	67,498	12,640	8,832	151,992	27,362	2,647	182,001	170,361
Outside contractors	156,945	98,324	50,575	293,134	150,240	163,237	912,455	213,728	-	1,126,183	1,554,873
Total personnel costs	<u>1,365,449</u>	<u>98,324</u>	<u>3,727,278</u>	<u>4,483,764</u>	<u>858,888</u>	<u>639,858</u>	<u>11,173,561</u>	<u>820,110</u>	<u>199,668</u>	<u>12,193,339</u>	<u>11,844,592</u>
	11.2%	0.8%	30.6%	36.8%	7.0%	5.2%	91.6%	6.7%	1.6%	100.0%	
Operating expenses:											
Occupancy	-	-	119,956	250,824	-	-	370,780	446,392	-	817,172	794,490
Uniforms	-	-	79,247	83,870	-	-	163,117	-	-	163,117	113,765
Recruitment & staff development	6,057	-	9,855	2,950	8,057	1,267	28,186	103,872	-	132,058	137,104
Depreciation	-	-	-	-	-	-	-	219,953	-	219,953	186,069
Insurance	20,540	-	101,972	272,900	-	-	395,412	33,614	-	429,026	415,528
Postage, shipping	16,994	-	23	19	-	4,813	21,849	6,562	-	28,411	19,721
Printing	49,166	-	-	8,762	5,236	39,822	102,986	793	-	103,779	80,413
Professional fees	600	-	-	3,025	-	-	3,625	133,603	-	137,228	111,089
Supplies, equipment & other costs	83,512	25	28,176	409,618	11,859	24,068	557,258	290,724	-	847,982	726,560
Planning costs	68,861	-	-	-	289,819	200	358,880	-	-	358,880	408,829
Telephone	61	-	166	898	852	-	1,977	61,332	-	63,309	57,554
Travel and meetings	43,217	51	24,892	19,252	9,701	6,803	103,916	60,144	-	164,060	152,606
Constituent expenses	125	-	2,500	1,748	-	-	4,373	54,952	-	59,325	64,618
Project Expenses	3,282,872	26,692	26,938	444,860	-	148,505	3,929,867	-	-	3,929,867	3,788,833
Total operating expenses	<u>3,572,005</u>	<u>26,768</u>	<u>393,725</u>	<u>1,498,726</u>	<u>325,524</u>	<u>225,478</u>	<u>6,042,226</u>	<u>1,411,941</u>	<u>-</u>	<u>7,454,167</u>	<u>7,057,179</u>
	47.9%	0.4%	5.3%	20.1%	4.4%	3.0%	81.1%	18.9%	-	100.0%	
Total expenses	<u>\$ 4,937,454</u>	<u>\$ 125,092</u>	<u>\$ 4,121,003</u>	<u>\$ 5,982,490</u>	<u>\$ 1,184,412</u>	<u>\$ 865,336</u>	<u>\$ 17,215,787</u>	<u>\$ 2,232,051</u>	<u>\$ 199,668</u>	<u>\$ 19,647,506</u>	<u>\$ 18,901,771</u>
	25.1%	0.6%	21.0%	30.4%	6.0%	4.4%	87.6%	11.4%	1.0%	100.0%	

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.

Schedule of Expenses and Budget

(Supplemental Financial Information)

Fiscal year ended June 30, 2017

	Total Expenses	Less In-Kind Contributions	Net Expenses	Assessment Budget
Personnel costs:				
Executive salaries	\$ 1,255,262	\$ -	\$ 1,255,262	\$ 1,129,950
Support salaries	2,347,145	-	2,347,145	2,486,631
Hourly staff	4,441,383	-	4,441,383	4,310,832
Payroll taxes and benefits	2,841,365	-	2,841,365	3,160,228
Pension	182,001	-	182,001	228,390
Outside contractors	1,126,183	-	1,126,183	1,392,208
Total personnel costs	<u>12,193,339</u>	<u>-</u>	<u>12,193,339</u>	<u>12,708,239</u>
Operating expenses:				
Occupancy	817,172	-	817,172	846,382
Uniforms	163,117	-	163,117	143,240
Recruitment & staff development	132,058	-	132,058	144,825
Depreciation	219,953	-	219,953	182,202
Insurance	429,026	-	429,026	452,261
Postage, shipping	28,411	-	28,411	23,300
Printing	103,779	-	103,779	85,100
Professional fees	137,228	(96,353)	40,875	37,750
Supplies, equipment & other cost:	847,982	-	847,982	722,425
Planning costs	358,880	-	358,880	504,000
Telephone	63,309	-	63,309	60,970
Travel and meetings	164,060	-	164,060	212,685
Constituent expenses	59,325	-	59,325	52,000
Project Expenses	3,929,867	-	3,929,867	4,856,471
Total operating expenses	<u>7,454,167</u>	<u>(96,353)</u>	<u>7,357,814</u>	<u>8,323,611</u>
Total expenses	<u>\$19,647,506</u>	<u>\$ (96,353)</u>	<u>\$19,551,153</u>	<u>\$21,031,850</u>

TIMES SQUARE DISTRICT MANAGEMENT ASSOCIATION, INC.
Schedule of Public Plaza Activities and Budget
(Supplemental Financial Information)
Fiscal year ended June 30, 2017

	Actual Activity	DOT Plaza Budget
Support and Revenues:		
Concession, sponsors and event fees	<u>\$ 1,241,313</u>	<u>\$ 1,392,500</u>
Expenses:		
Cleaning/Trash Removal (Sanitation)	1,081,423	1,102,891
Landscape Maintenance (Sanitation)	250,908	128,610
Repairs/Replacement (Sanitation)	-	20,000
Public Safety (Safety)	369,001	749,830
Equipment/Supplies/Other (Sanitation, Safety)	248,061	249,898
Special events (Events & Programming, Sanitation)	<u>652,737</u>	<u>935,572</u>
Total expenses	<u>2,602,130</u>	<u>3,186,801</u>
Administrative costs:		
Professional fees	2,000	2,000
11.8% administrative fee	<u>304,815</u>	<u>461,869</u>
Total administrative costs	<u>306,815</u>	<u>463,869</u>
Total expenses	<u>2,908,945</u>	<u>\$ 3,650,670</u>
Excess/(deficit) revenues from plaza activities	<u>\$(1,667,632)</u>	
Balance of Accrual Fund, at end of year	<u>\$ -</u>	

Note - The above information is prepared in accordance with agreement #CT 841 20100010240 with New York City Department of Transportation dated September 9, 2009 and amended on January 7, 2010. The above expenses are included on Page 11 in the (program) noted above.